

2025 Statement of Cash Inflows and Outflows

【Cash Inflows Section】

(¥1000)

科目	予算	決算	差異
Tuition and Student Fees Revenue	986,715	966,297	-20,418
Commission	2,370	2,805	435
Donation	86,000	130,946	44,946
Subsidy Revenue	364,000	383,797	19,797
Proceeds from Asset Sales	0	0	0
Ancillary and Business Income	130,906	136,742	5,836
Interest and Dividend Income	20	455	435
Miscellaneous Income	34,000	38,630	4,630
Loan Proceeds	230,000	166,900	-63,100
Advance Receipts	42,750	36,915	-5,835
Other Income	336,700	453,763	117,063
Asset Income Adjustment Account	-50,000	-62,999	-12,999
Carried-over Payment Funds from Previous Fiscal Year	204,112	204,116	4
Total Cash Inflows	2,367,573	2,458,380	90,807

【Cash Outflows Section】

(¥1000)

科目	予算	決算	差異
Personnel Expenses	1,182,297	1,171,683	-10,614
Educational and Research Expenses	267,920	224,288	-43,632
Administrative Expenses	72,840	76,253	3,413
Interest Expenses on Loans	11,000	9,129	-1,871
Loan Repayment and Related Payments	190,000	148,800	-41,200
Facility-related Expenditures	54,854	86,408	31,554
Equipment-related Expenditures	25,100	11,188	-13,912
Asset Management Expenditures	30,000	96,108	66,108
Other Expenditures	418,200	516,010	97,810
Contingency Funds	0	0	0
Cash Outflow Adjustment Account	-50,000	-70,132	-20,132
Carried-over Payment Funds to Next Fiscal Year	165,362	188,646	23,284
Total Cash Outflows	2,367,573	2,458,380	90,807